The ELCHK Yuen Long Lutheran Secondary School School Year Plan 2015 – 2016 Excellence with Love

Area of Concern 1: Refinement of Administrative Structure and Supportive System

Target 1: To refine the administrative structure and raise the efficiency of the operation of committees			
Strategies / Tasks	Success Criteria	Person-in-charge/ Committee	Resources required
 1.1 Gradually merge committees with similar function. Establish School Improvement Committee to replace School Affairs Committee and School Performance Study Unit Restructure Academic Affairs Committee Merge Student Life Planning Education Unit with Career Guidance Committee Merge Physical Education Unit with Extra-curricular Activities Committee 	 Completion of work as scheduled 80% of committee members involved are satisfied with the operation and efficiency of committees after merging The chairperson of each committee reviews its operation and efficiency at the end of school year, and propose refine suggestions based on its review 	Principal, Vice Principals, School Improvement Committee, Academic Affairs Committee, Career Guidance Committee, Extra-curricular Activities Committee	
 1.2 Assign deputies of major committees and departments to assist in the planning, implementation and evaluation of programme plans New deputies of School Improvement Committee, Discipline Committee, Academic Affairs Committee, Religion Committee and Career Guidance Committee 	 Completion of work as scheduled 	Principal, Vice Principals, School Improvement Committee, Discipline Committee, Academic Affairs Committee, Religion Committee, Career Guidance Committee	

 # 1.3 Professional Training and Support for Administrative Staff Provide profession training for administrative staff to enrich understanding and enhance confidence in administration Professional sharing session for Heads of Departments and chairpersons of committees with less than three years of chairing experience 	 Professional training for at least once is carried out in each term 80% of trained staff agree the training helps with administrative work Professional sharing session is held at least twice for Heads of Departments, chairpersons and deputies of committees with less than three years of chairing experience 80% of attendees agree the training helps with administrative work 	Principal, Staff Professional Development Committee	
Target 2: Enhancement of Support for New Teaching Sta	aff		
Strategies / Tasks	Success Criteria	Person-in-charge/ Committee	Resources Required
 2.1 Enhance training for new teaching staff, facilitate their understanding of the school's operation and culture, alongside teaching profession Provide professional development workshops for teachers with less than three years of teaching experience at the school 	 At least 3 training workshops are held per year and each teacher reflects on their teaching professionalism 80% of attendees agree the strategy helps with boosting the development of professional teaching 	Principal, Staff Professional Development Committee	
 2.2 Provide life mentors for new teaching staff Assign life mentors for new teaching staff with less than three years of teaching experience at the school; assisting in fostering the continuity of the school culture and core value 	 80% of attendees agree the strategy helps with boosting the development of professional teaching At least 3 meetings are arranged per year and 80% of attendees are satisfied with the arrangement 	Principal, Staff Professional Development Committee	

Strategies / Tasks	Success Criteria	Person-in-charge/ Committee	Resources Required
 8.1 Strengthen the communication and bonding with Parent-Teacher Association and Alumni Association Principal and Vice Principal (Academic Affairs) attend meetings of Parent-Teacher Association Vice Principal (Student Affairs) attend meetings of Alumni Association 	 80% of members of School Partnership Committee, Parent-Teacher Association and Alumni Association are satisfied with the arrangement 	Principal, Vice Principals, School Partnership Committee	
Carget 4: Refinement of Assignment Inspection		1 1	
Strategies / Tasks	Success Criteria	Person-in-charge/ Committee	Resources Required
 4.1 Review the existing mechanism of assignment inspection and suggest a refined plan to foster professional communication among Heads of Departments and department members ◆ Academic and Curriculum Development Committee and Heads of Departments review and make recommendations regarding the school's academic development and specific features of each subject 	 2015-16 review is completed and propose refined plans for implementation in 2016-17 	Academic and Curriculum Development Committee, Heads of Departments	
Strategies / Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
 5.1 Participate in "Pilot Project on Enhancement of Complaint Management System in Schools" (the Project) launched by Education Bureau Provide training for teachers and in-school sharing associated with the Project 	 Completion of training programmes and at least one in-school sharing conducted by the Principal, Vice Principal, administrative staff 80% of staff involved is satisfied with the arrangement 	School Improvement Committee, Executive Committee	

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 5.2 Improve and implement school-based complaint management mechanism Refine the existing mechanism for managing complaints with reference to recommendations suggested in "Pilot Project on Enhancement of Complaint Management System in Schools" and based on the school situation 	 Establish a refined school-based complaint management mechanism in 2015-16 and implement it in 2016-17 80% of staff involved is satisfied with the arrangement 	School Improvement Committee, Executive Committee

Area of Concern 2: Strengthening Teaching Planning and Support to Raise Teaching Effectiveness

Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
 1.1 Purchase students' DSE papers At least one set of paper per subject Complete purchasing procedures before end of July Release data to Heads of Departments before mid-September 	 Completion of work as scheduled 80% of Heads of Departments are satisfied with the arrangement 	Academic Affairs Committee	
 1.2 Student Academic Analysis Unit analyzes public and internal exam results regularly to identify students' strengths and weaknesses Analyze two uniform tests and term examinations, DSE and the value-addedness of subjects and release analyzed data 	 Six times of release of analyzed data in the whole year by Statistic Analysis Sub-committee 	Academic and Curriculum Development Committee, Statistic Analysis Sub-committee	
 1.3 Academic and Curriculum Development Committee discusses analyzed exam data and formulate appropriate follow-up actions Subject representatives discuss measures in meetings of Academic Curriculum Development Committee, devising follow-up measures for specific subjects Evaluate effectiveness of Dream University Workshop and enhancement programs including programs for elite, average and 	 80% of Heads of Departments find the anaylsis useful in improving teaching effectiveness All subjects have a higher pass rate than the rate of all Hong Kong day schools 80% of subjects have higher a credit rate(L4 and L5) than the rate of all Hong Kong day schools 80% of subjects attain positive value-added scores 	Academic and Curriculum Development Committee	

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 remedial groups 1.4 Provide training for teachers' professional development, enhance teaching strategies and promote subject teachers' professional sharing Arrange sharing session about strengthening teaching strategies on Teachers' Professional Development Day/ Staff Meeting 	 Organize at least one professional development program for teachers to enhance teaching strategies per year 80% of teachers find the training program useful in promoting teaching effectiveness 	Academic and Curriculum Development Committee, Teachers Professional Development Committee	
Target 2: Enrichment of English-speaking Environr	nent		
Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
 2.1 Commence school's major ceremonies in English Commence events including Opening Ceremony, Sports Day, Closing Ceremony and Speech Day in English 	 Completion of tasks as scheduled. 80% of concerned staff has positive feedback 	Ceremonies Staging Unit	
 2.2 Enrich English-speaking atmosphere in school library and tuck shop Students speak in English while purchasing food and drink, borrowing and returning books Organize regular Friday English lunch time activities Design and establish English-speaking practice and movie-watching routines in "Horizon" 	 Completion of tasks as scheduled. 80% of concerned teachers find the measures useful in cultivating students' English-speaking habit At least 40 students on average attend Friday lunch time activities 	English Department, Student Knowledge Promotion Sub-Committee	

Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
Target 3: Refine teaching strategies of core subjects		· · · · · · · · · · · · · · · · · · ·	
 2.5 Organize English Speaking Day for the whole school Both teachers and students have to communicate in English on English days 	 Organize at least five English Days for the school year 	English Department	
 Use English as the major language for school promotion work School notices and the displays on notice boards are in English Students use English in the morning assembly to announce and promote events 	• Completion of all activities as scheduled	English Department, School Promotion Committee, all departments and committees	
 form Reading Club, and English consultancy online platform Senior form students attend oral practice in the morning every day Groups of junior form students attend English Reading Club and have meetings regularly Answer students' questions on an English consultancy platform once for every two cycles 	 School year and at least eight meetings should be conducted in each term 80% English teachers find that the reading clubs improve the participating students' reading and writing ability 		
 2.3 Arrange English teaching assistants and NETs to talk with students in English in the covered playground Modify daily duty arrangement English teaching assistants and NETs on G/F to talk with students in English during recess and lunch time 2.4 Organize "The Lark Reading Programme", junior 	 Teaching assistants and NETs station in the covered playground for at least three times a week during recess and lunch time 80% of concerned teachers find the measures useful in cultivating students' English speaking habit Organize at least two reading clubs in the 	English Department, Discipline Committee English Department	

Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
Target 5: Promotion of knowledge and enrichment of			
 4.1 Principal and Vice principal observe lessons and then explore ways to develop active learning culture in professional sharing sessions Focusing on active learning, during lesson observation, teachers are required to submit teaching plans before the lesson and to participate in a discussion afterwards Discuss and report results from each lesson observation in Academic and Curriculum Development Committee, Heads of Departments and staff meetings 	 At least 20 teachers are observed Completion of tasks as scheduled 	Principal, Vice Principals	
Target 4:Promotion of active learning and planning Strategies/ Tasks	on future teaching and learning strategies Success Criteria	Person-in-charge/ Committee	Required Resources
 senior forms and corresponding teaching strategies Each support group proposes concrete enhancement schemes to discuss in the Academic and Curriculum Development Committee meetings and implement the schemes on schedule 3.2 Establish junior form Liberal Studies curriculum development team which plans and implements junior form Liberal Studies enhancement programs Reform S1 and S2 Liberal Studies curriculum using thematic framework and focusing on both English and Liberal Studies elements 	 students' learning efficiency 80% of junior form teachers are satisfied with the arrangement and students' performances 	support groups of departments Academic and Curriculum Development Committee, junior form Liberal Studies curriculum development team	
3.1 Establish support groups in Chinese, Mathematics and English. Evaluate the transition from junior to senior forms and corresponding teaching		Academic and Curriculum Development Committee, support groups of	

 # 5.1 Deploy a Student Knowledge Promotion Officer who is responsible for designing and promoting reading and learning habits Establish Student Knowledge Promotion Sub-committee Propose and implement programmes and evaluate their effectiveness 	 Completion of tasks as scheduled 	Student Knowledge Promotion Sub-Committee	
 5.2 Arrange academic talks to enrich students' knowledge and improve their learning attitude Organize academic talks of different fields in the school year 	 Organize at least two talks of different fields in each school year 80% teachers who attend the talks find them useful in enriching students' knowledge and motivating them to learn 	Student Knowledge Promotion Sub-Committee	
 5.3 Increase the number of books in the library to cater for better EMI teaching in different subjects Student Knowledge Promotion Officer and Heads of Departments draft plans and strategies in book purchase and planning of the volumes held by the library 	 At least 10% increase in English books of different subjects 	Student Knowledge Promotion Sub-Committee, Heads of Departments	
 5.4 Refine the arrangement for Lunch Time Reading Session and support to further promote a reading culture Student Knowledge Promotion Sub-committee devises and implements associated schemes 	 80% of teachers involved are satisfied with students' performance in Lunch Time Reading Session 	Student Knowledge Promotion Sub-Committee	
Target 6: Strengthening the support and strategies f	or electronic learning		
Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
 6.1 Explore and strengthen the use of wireless network Propose a scheme that develops a school-based wireless network by the end of the school year 2015-16 	 Completion of work as scheduled 	Information and Technology Committee	

 # 6.2 Plan and implement electronic teaching in three years and evaluate regularly Arrange different subjects to start electronic teaching on trial basis in this school year and evaluate the effectiveness 	 At least two subjects conduct electronic teaching and evaluate the effectiveness 	Information and Technology Committee	
Target 7: Strengthening career planning and furthe Strategies/ Tasks	r refine Dream University Workshop Success Criteria	Person-in-charge/ Committee	Required Resources
 7.1 Raise the effectiveness of Dream University Workshop Provide individual counselling for S5 students 	 Completion of work as scheduled 	Career Guidance Committee, Dream University Workshop Core Group	
 7.2 Implement mentoring programme by inviting alumni and professionals to serve as the career planning mentors for senior form students At least 40 students from S5 participate in the mentoring program Implement the mentoring program in S4 	 80% of concerned students are satisfied with the arrangement and find the program useful in helping them better understand career and life planning 	Career Guidance Committee, Student Life Planning Education Unit	

Area of Concern 3: Enhancement of Christianity-based Value Education

Target 1: Promotion of value education in formal curriculum			
Strategies/ Tasks	Success Criteria	Person-in-charge/	Required
		Committee	Resources
1.1 Conduct Value Education lessons will be	• At least six moral values are included in Moral	Student Affairs Committee,	
conducted for S.1 students	Education lessons	subject teachers of Moral	
 Focus on moral values in lessons 	 At least ten Moral Education lessons are 	Education, Religion	
• Reserve at least ten minutes in each lesson for	arranged in the school year	Committee	

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Strategies/ Tasks	Success Criteria	Person-in-charge/ Committee	Required Resources
Target 2: Creation of a Positive Class Atmosphere			
English lessons	 At least three essential values are included in the activities and competitions At least three winning entries from each competition are published in the school website and Library Newsletter School exhibition of art works with at least three related values 80% of students involved agree that the activities can enhance their understanding of related values 	English Department, Visual Arts Department, Moral & Civic Education Committee, School	
 1.2 Emphasize moral and life education in Religious Studies and Ethics for Senior form students Focus on moral values in lessons Reserve at least ten minutes in each lesson for self-reflection and feedback 	 can facilitate their understanding of different life values At least six moral values are included in Moral Education lessons in senior form to facilitate constructive discussion 80% of students involved agree that the process of learning, teaching and sharing can facilitate their understanding of different life values 	Student Affairs Committee, Religious Studies and Ethics Department, Religion Committee, Student Life Planning Education Unit	
# students' self-reflection and feedback	• 80% of students involved agree that the lessons		

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2.1	 Refine the arrangement of Moral Corner Renew Moral Corner: improve the design and update the content which includes discipline, moral and life goals, by September, 2015 Themes of Moral Corner are based on traits of Lutheranians Collect class teachers' feedback about Moral Corner f to encourage their active participation and support 	•	80% of class teachers agree Moral Corner can help foster a positive atmosphere in the class and remind students of the importance of positive behaviour and discipline Evaluate Moral Corner throughout the whole academic year, alongside recommendations and implementation	Moral & Civic Education Committee, class teachers
2.2	 Evaluate regularly on attendance, discipline and performance of homework submission in classes; acknowledge classes with satisfactory performance Monthly record of attendance and performance of homework submission of classes to keep class teachers updated with the newest and objective statistics of students' performance Set up detention classes Present prizes regularly to classes with good performance 	•	At least 80% of classes are awarded for their performance in attendance, discipline and homework submission annually 80% of class teachers are satisfied with the atmosphere in the class 80% of students appreciate the atmosphere in their classes	Discipline Committee, Academic Affairs Committee

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 2.3 Hold inter-class activities and competitions Hold different kinds of inter-class activities and competitions annually, scores are counted to encourage class participation Collect inter-class activities from departments and committees in early September, coordinate and then devise a yearly schedule for activities in the school year, by mid-September Refine "Lutheranian Cup": scoring items, proportion of marks, attractiveness of prizes, class unity and a sense of belonging to the school 	arrangement	Extra-curricular Activities Committee, Moral & Civic Education Committee	
 2.4 Hold regular meetings for administrative staff and class teachers to provide support Establish class teacher support group to strengthen liasion Class teacher meetings are held in each term to discuss situations and issues in different forms and offer support Special class teacher meetings are called to render support for classes with difficulties in fostering a positive class atmosphere Main items discussed in class teacher meetings and problems spotted will be discussed in the meetings of Student Affairs Committee for follow-up actions 	 At least three meetings of class teacher support group are held annually At least two class teacher meetings are held yearly to discuss situations and issues in different forms and offer support accordingly 80% of class teachers are satisfied with the arrangement 	Student Affairs Committee	
Target 3: Strengthening religious atmosphere			
Strategies / Tasks	Success Criteria	Person-in-charge / Committee	Required Resources
 3.1 Establish "a-prayer-a-day" habit ♦ Invite the Principal, teachers and students to lead the prayer in the morning for the whole school 	 Lead the whole school for prayers in the mornings 	Religion Committee	

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 3.2 Strengthen the liaison between the Lutheran Church and the school to launch activities to advance the Gospel Organize occasional meetings with the church to co-organize activities to advance the Gospel 	 At least two activities are co-organized with the church annually 80% of staff involved is satisfied with the arrangement 	Religion Committee	
 3.3 Highlight religious elements in Music and Religious Studies and Ethics to foster Christian spirit and understanding of school sponsoring bodies Include teaching of hymns in Music lessons Strengthen students' understanding of school sponsoring bodies in Religious Studies and Ethics lessons 	arrangement	Music Department, Religious Studies and Ethics Department	
Target 4: Promotion of social services and cultivation	on of the spirit to contribute to the community		
Strategies / Tasks	Success Criteria	Person-in-charge / Committee	Required Resources
4.1 Cooperate with Christian organizations to	• Cooperate with Christian organizations annually	Extra-curricular Activities	

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4.2	 Cooperate with external organizations to encourage students to serve the community and care for the needy Encourage and arrange social services for senior form students Promote activity reflection and debrief students after activities to enhance the significance of social services 	 At least 50% of S4 students participate in at least one social service activity in the school year 2015-16 80% of teachers involved agree that debriefing sessions are useful to let students realize more about social services from the religious perspective 80% of staff involved is satisfied with the arrangement and performance of students and that a positive attitude is sought among students having participated in the social services 	Extra-curricular Activities Committee	
Ta	rget 5: Strengthening a positive atmosphere in the	he school by emphasising on good morals and acknow	ledging outstanding Luther	ranians
	Strategies / Tasks	Success Criteria	Person-in-charge / Committee	Required Resources
5.1	 Hold "Excellent Lutheranians" elections yearly. Teachers and students nominate the most outstanding students in various aspects Launch two elections in November and February, respectively, including the nomination by teachers and students, then students will vote for the best "Excellent Lutheraninas" Each election consists of three values, which are in line with the theme of "Moral Corner" In each election, the student gaining the highest vote in the form can participate in the annual "The Most Outstanding 	 At least two elections for "Excellent Lutheranian" are held annually to acknowledge students with exemplary behaviour 80% of staff involved is satisfied with the arrangement 	Moral & Civic Education Committee, class teachers	\$1000

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5.2	 Launch "The Most Outstanding Lutheranian Award" to select the most distinguished student with good academic performance and conduct Arrange procedures of election and selection criteria at the beginning of the school year Invite alumni, representatives from the Parent-Teacher Association or school managers to be adjudicators Select Outstanding Lutheranians in both junior and senior forms 	 The Most Outstanding Lutheranian is selected and acknowledged each year Completion of work as scheduled 80% of staff involved is satisfied with the arrangement Student Affairs Committee Academic Affairs Committee, School Partnership Committee 	e, Scholarship from Parent- Teacher Association: \$4000
5.3	 Acknowledge the outstanding performance of "Excellent Lutheranians" and "The Most Outstanding Lutheranian" in morning assemblies Sharing and the acknowledgement of the hard work of "Excellent Lutheranian" and "The Most Outstanding Lutheranian" in Student Post, school website, promotion boards and videos of student interviews 	 Completion of work as scheduled 80% of staff involved is satisfied with the arrangement Student Affairs Committee School Promotion Committee 	·,
5.4	 Establish "Hall of Fame" in the school hall to acknowledge distinguished Lutheranians in various aspects Selection criteria for "Hall of Fame" are confirmed and the design of "Hall of Fame" is completed in the first term "Hall of Fame" is completed by the end of April, 2016 	 Establish "Hall of Fame" in the school hall in the school year 2015-16 and names are updated annually 80% of staff involved is satisfied with the arrangement Executive Committee, Student Affairs Committee School Promotion Committee, School Improvement Committee 	\$10000

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